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To Whom It May Concern,

Kform is pleased to provide this letter of support for Ovanova.

Kform is a U.S.-based defense engineering and manufacturing company purpose-built to accelerate the development and scaling of advanced hardware and integrated systems. We support teams delivering mission-critical capability where technical credibility, execution discipline, and a clear path to production matter.

Through direct engagement with Ovanova, we reviewed and discussed the prototype system Ovanova has already built. Based on these observations, collective conversations, and our process for conducting gap analysis and opportunity scoring, Kform developed a detailed proposal and is prepared to support Ovanova under contract to mature the product full stack. We are aligned on the scope and execution approach required to translate the current prototype into a robust, manufacturable, and fieldable system. Although Ovanova can demo the system, the system is TRL 3 / MRL 3 or 4 due to the required changes.

Kform is selective in what we take on. We do not pursue work simply because it is offered. If we believed this effort lacked technical feasibility or a practical path to deployment, we would not recommend investment or commit our organization's support. Our willingness to support Ovanova reflects our professional judgment that the concept is valuable, achievable, and relevant to energy resilience and national security applications.

We evaluate opportunities for new product development using this rubric: BUILD Opportunity Scoring Rubric

Although we do not make evaluations available. Here is what I can share:

After reviewing the system, Ovanova scored Qualified largely due to these factors

- Kform experience with clean tech / deployed power systems
- Integration with products and platforms we use and understand
- Preliminary market intel for defense applications

Kform brings the background to discern feasibility early and execute feasibility through delivery, including systems engineering, electrical and mechanical integration, design-for-manufacture, test and validation support, documentation discipline, and production planning. Our role is to augment Ovanova's innovation with experienced execution capacity, infrastructure, and repeatable processes that reduce execution risk and accelerate timelines while preserving Ovanova's technical leadership.

We believe Ovanova is well-positioned to deliver meaningful impact through this effort, and Kform is prepared to support development, testing, and delivery activities as required to ensure program success.

Please feel free to contact us if additional information is needed.

Sincerely,
Callye Keen
Kform, CEO



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